PLAN FOR THE FUTURE

The Shire of Plantagenet's Plan for the Future has been prepared pursuant to Section 5.56 of the Local Government Act 1995 which provides that:

'(1) A local government is to plan for the future of the district.'

With regard to the Local Government Act, 'district' refers to a local government area (Section 2.1) which divides the state into districts and sets the boundaries of that district. Section 2.4 then provides for districts to be designated either a city, town or a shire.

Further the Local Government (Administration) Regulations provide for, at 19C and 10D, among other things, that the Plan for the Future is to be adopted by the Council and that the electors and ratepayers of the district are consulted during the development of the plan.

Once adopted, local public notice of the plan is to be given.

The Shire of Plantagenet's Draft Plan for the Future has been shaped with reference to the Council's Community Needs Study undertaken in 2002 and the resulting Strategic Plan.

Notification that a draft plan for the future was available for public input and that a public meeting was to be held on 15 June 2010 was given in the Plantagenet News dated 26 May and 9 June 2010 and the Albany Advertiser dated 27 May 2010.

The plan covers the period 1 July 2010 to 30 June 2012 and addresses the objectives of the Council over that period and action plans to achieve those objectives.

In planning for the future of the district there is a need to realistically examine the resources available and therefore, wherever specific funds have been allocated, this is cross-referenced to the appropriate budget program.

It is intended to review the plan annually on a rolling basis to ensure the plan is current. This review will take place in conjunction with the Council's annual budget adoption process.

It is proposed that the plan will be presented to the Council for adoption on 6 July 2010, allowing members of the public at least 40 days for input.

Rob Stewart
CHIEF EXECUTIVE OFFICER

Executive Services						
Sub- Program	Objective	Action	By Whom	Due Date		
Business and Regional Development (Program 13)	Develop strategic partnerships and foster regional co-operation to assist the development of the Great Southern financially, economically and socially.	Encourage ongoing development and support of Southern Link Voluntary Regional Organisation of Councils.	CEO	Ongoing		
		 Actively investigate resource sharing initiatives with VROC partners. 	CEO	Ongoing		
		 Actively liaise with and inform GSDC regarding State initiatives that may benefit the region and Council initiatives that may benefit the region. 	CEO	Ongoing		
		 Encourage the creation of a peak body for business development in Plantagenet. 	CEO	December 2010		
Community Safety (Program 5)	Encourage mechanisms to ensure Plantagenet provides an adequate degree of community safety.	 Maintain and expand CCTV initiative, including Mount Barker Railway Station. 	CEO	Ongoing		
		 Develop actions in response to community safety survey. 	CEO	Ongoing		
		 Develop and maintain positive relationships with Police Service. 	CEO	Ongoing		
		 Develop program to ensure street lights are maintained in an operational state. 	MCS	Ongoing		
		 Encourage review of safety house program. 	MCS	December 2010		
		 Ensure subdivisions comply with designing out crime guidelines and CPTED. 	MDS	Ongoing		
		Develop program to ensure parks are adequately lit.	MCS	December 2010		
		Support RoadWise Steering Committee.	CEO	Ongoing		

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Sub- Program	Objective	Action	By Whom	Due Date
-		 Support RoadWise Safety Officer Program. 	CEO	Ongoing
Corporate and Strategic Planning (Program 4)	Undertake planning for the future, recognising the need to react where appropriate to opportunities.	Comply with legislation for Plan for the Future.	CEO	Ongoing
Economic Development / Marketing / Public Relations (Program 13)	To ensure that Plantagenet is an attractive district to undertake business.	Develop a Strategic Public Relations / Marketing Plan that establishes and maintains mutually beneficial relationships between the Shire and its various publics.	CEO	December 2010
		Prepare an economic development plan	CEO	December 2010
		Encourage Landcorp to develop industrial areas in Mount Barker (McDonald avenue and Yerriminup).	MDS	Ongoing
		 Liaise with utility providers to ensure that adequate power, water and sewer services are available in Plantagenet. 	CEO	Ongoing
		 Investigate development options for: Martin Street subdivision; Building new premises for CEO and DCEO; Former depot site in Marion Street. Old depot site in Narpund Road. Existing depot site in Langton Road. 	CEO	December 2010
		 Old saleyards site in Woogenellup Road. 	CEO	December 2010

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Sub- Program	Objective	Action	By Whom	Due Date			
		 Investigate re-publication of 'Rich and beautiful' 					
Internal Audit (Program 4)	To improve the effectiveness, efficiency and economy of the management practices, control and information systems associated with Shire activities	To review the results of the compliance audit to ensure positive change is effected where necessary.	CEO	Ongoing			
	and to confirm that the Shire has implemented the appropriate systems, procedures, resources, internal controls	•	DCEO	Ongoing			
	and other measures to meet its objectives.	 Undertake spot checks on administrative and financial processes. 	CEO	Ongoing			
Legal Services (Program 4)	To ensure that the Council's legitimate corporate interests are protected by seeking legal advice where appropriate, but to recognise that litigation for its own sake may not always be the best	 Undertake a realistic assessment in March each year as to possible legal advice (litigation) and to budget accordingly or seek other settlement options. 	CEO	Annually			
	option and to adopt appropriate risk mitigation strategies through due diligence, negotiation and consultation.		CEO	Prior to budget			
		 Seek copies of legal advice from other authorities where appropriate. 	CEO	Ongoing			
Monitoring (Program 4)	To monitor the external environment as it pertains to the roles and responsibilities of the Shire of Plantagenet.	 Encourage CEO liaison group. Encourage membership of professional organisations for senior staff. 	CEO CEO	Ongoing Ongoing			
		Subscribe to appropriate industry newsletters and magazines.	CEO	Ongoing			
		Review corporate membership of LGMA.	CEO	June 2012			

Sub- Program	Objective	Action	By Whom	Due Date
Risk Management (Program 4)	To address risk management practices within the Council.	 Progress risk management initiatives following meeting with LGIS representatives. 	CEO	Ongoing
Strengthening Rural Communities (Program 13)	To recognise and develop Plantagenet's unique rural character.	 Actively encourage development that will create educational and job opportunities. 	CEO	Ongoing
		 Seek funding to undertake a cultural survey in Plantagenet. 	MCS	June 2011
Governance (Program 4)	To ensure that a system of processes through which the Shire conducts its	Review every two years the Shire's Governance Manual.	CEO	December 2011
	decision making and directs, controls and monitors the operation of the organisation is implemented and maintained.	 Undertake ongoing training for Councillors and senior staff emphasising the role of corporate governance. 	CEO	December 2011
		Benchmarking - development	CEO	Ongoing
		Collective Workplace Agreement	CEO	September 2011

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Sub-	Objective		By Whom	Due Date
Administration Services (Program 4)	To ensure that the administrative functions are managed in an efficient and effective manner whilst also ensuring compliance with the philosophical and statutory	 Develop Procedure Manuals for all legitimate activities organisation wide. Review all Forms and information sheets (internal and external) to ensure statutory compliance and currency. 	RO ES	January 2011 January 2011
	requirements of the Local Government Act 1995.	Review Delegations annually.Review Policies every two years.	ES ES	Annually Every two years
Elections (Program 4)	To ensure that the election of Councillors is conducted in accordance with the Local Government Act (1995) and other appropriate legislation.	 Review policy as to the method of conducting all Council Elections (in person or postal) every two years. Ensure that responsible officer is aware of all statutory and procedural requirements in the running of the election. 	CEO DCEO	Every two years Ongoing
Cemetery Administration (Program 10)	To administer the Shire's cemeteries in accordance with relevant legislation and modern practices and maintain accurate burial records.	 Remain a member of the Metropolitan Cemetery and Crematoria Association. Review cemeteries local law and develop guidelines for extension of Mount Barker cemetery. 	SAO	Ongoing September 2010
Insurance (Program 4)	To ensure that the Shire's infrastructure is prudently insured and that the Council possesses adequate coverage for risks such as public liability and workers compensation.	 Revalue all Council fixed assets every five years. Review insurance provider every five years. Review insurance schedules and associated coverage annually with insurance provider. Develop policies regarding risk mitigation. 	DCEO DCEO DCEO	June 2011 June 2011 Ongoing December 2010
Legislation (Program 4)	To maximise compliance with relevant legislation.	 All staff to have access to State Law Publisher (www.slp.wa.gov.au) website. Ensure all staff/Councillors are aware of up-to-date legislation. Develop procedure to ensure all legislation quoted is checked for currency. 	DCEO CEO CEO	Ongoing Ongoing Ongoing
Nomenclature (Program 4)	To ensure that the names of streets, parks, building and other Council infrastructure is appropriately named and where possible reflect the names of people and things	To maintain a register of proposed names in accordance with the relevant Council policy and co- ordinate any proposals for naming or changing the name of roads, buildings, parks or other Council	ES/SAO- WORKS	Ongoing

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Sub-	Objective		By Whom	Due Date
Program				
	(including flora and fauna) that are important to the community in the opinion of the Council.	infrastructure.		
Office	To provide appropriate types and amounts	 The purchase of office equipment be centralised 	DCEO	Ongoing
Equipment (Program 4)	of office equipment to enhance the efficiency and effectiveness of the	 Develop the concept of key operators for the use of office equipment. 	DCEO	Ongoing
	organisation.	 Maintain a register of office equipment other than consumables. 	DCEO	Ongoing
		 Sound Visual System - Council Chambers - no budget allocation for 2010/2011 financial year. 	DCEO	Ongoing
Policies, Delegations	To provide the Council and staff with policies that cover a range of issues that	 To maintain a Delegation Register in accordance with appropriate legislation. 	ES	Annually
(Program 4)	are not binding but provide a basis for determining individual applications or requests. To provide through delegation a mechanism to enable day to day business of the Council to be handled by the administration.	To maintain a policy register which shall be reviewed on a rolling basis such that each policy is reviewed every two years.	ES	Every two years
Property Administration	To maintain the Council's records of its freehold, vested and leased land.	 Implement GIS Map of freehold and vested land. Maintain a schedule of lease and licence renewal 	DCEO SAO	June 2011 Ongoing
(Program 4)		 dates. Ensure that the Council's legal documents are recorded electronically and placed on Intranet for staff access. 	ES	Ongoing
		 Identify Council properties that don't have a current lease or licence and take appropriate action. 	SAO	June 2011
Purchasing (Program 4)	To ensure that the Shire's purchasing practises are in accordance with the	 Develop a plan for presentation to the Council recommending optimum purchasing procedures. 	CEO	June 2011
	Council's Purchasing Policy, relevant legislation and appropriate internal controls.	 Investigate joint purchasing opportunities with neighbouring Councils. 	CEO	June 2011
		 Utilise where appropriate the WALGA list of recommended suppliers. 	DCEO	Ongoing

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Sub-	Objective		By Whom	Due Date
Program				
Registers (Program 4)	To ensure that the systems, registers and documents that the Council is legally obliged to keep are maintained.	Develop a process for maintaining registers.	DCEO	December 2010
Agendas and Minutes (Program 4)	To ensure that all Council and Committee Meetings are held in accordance with the appropriate legislation, local law and policies.	 Maintain electronic agenda format. Ensure members of the public have access to minutes and agendas including attachments. 	ES ES	Ongoing Ongoing
Record Management (Program 4)	To maintain accurate and complete documentation of the policies and transactions of the Shire, establish and	 Maintain electronic filing system. Recommend improvements to vendors of proprietary software. 	RO RO	Ongoing Ongoing
	maintain mechanisms of control with respect to records creation and appropriate	Train all staff in electronic filing system.Provide electronic filing system available to all relevant	RO DCEO	Ongoing December 2010
	preservation and disposal of records in accordance with legislative requirements.	 staff. Investigate joint records management systems with other Councils. 	CEO	December 2010
		 Undertake regular reviews of efficiency and effectiveness of records system. 	RO	Ongoing
		 Rocky Gully, Narrikup and Kendenup House Numbering Program 	DCEO	Ongoing
Accounting Systems (Program 4)	To ensure accounting systems provide accurate recording, management, security and the reporting functions required by staff.	 Continue to develop Crystal and Excel reports to provide accounting information required by staff in a format relevant to organisational goals and which enables them to continuously improve processes. 	DCEO	Ongoing
		 Monitor compliance of accounting systems with legislative and audit requirements. 	DCEO	Ongoing
		 Aim to adequately fund and continuously improve software patch and update procedures. 	DCEO	Ongoing
		 Aim to continuously improve security and business continuity / disaster recovery procedures. 	DCEO	Ongoing
Asset	Ensure that the Council's non-current	Identify any lists of non-current assets which the Civica	DCEO	June 2011

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Sub-	Objective			By Whom	Due Date
Program					
Management Reporting (Program 4)	assets are identified and recorded in our books of account and registers in accordance with legislation and user	•	asset register may duplicate. Identify the data types required for a master list of non-current assets incorporating cost, location and	DCEO	July 2011
	requirements, that they are properly depreciated, that they are identifiable and that reporting is in place to facilitate	•	maintenance scheduling. Reconcile the asset register, insurance list and any other relevant corporate documents to ensure accuracy	DCEO	August 2011
	planning for their maintenance and replacement or disposal.	•	and consistency. Identify any non current assets which should be on the list. This to be through meetings with staff and stock	DCEO	October 2011
		•	take if necessary. Adjust asset register to meet the requirements where possible and phase out any lists which can be.	DCEO	December 2011
		•	Set up user reports as identified in this process.	DCEO	January 2012
Auditing (Program 4)	To obtain an opinion on the financial position and the results of the operations of		Ensure the Audit function is carried out in accordance with legislative requirements.	DCEO	Ongoing
	the Shire and to identify any material matters that indicate significant adverse		Undertake expanded scope activities with regard to management and accounting functions.	DCEO	Ongoing
	trends in the financial position or the financial management practices of the		Ensure that the auditor is appointed not on cost basis alone.	DCEO	Ongoing
	Shire or any matters indicating non-	•	Develop key result areas for audit functions.	DCEO	Ongoing
	compliance with relevant legislation.		Ensure that scheduled visits by the Auditor are communicated to all staff for preparation.	DCEO	Ongoing
Budgeting (Program 4)	To ensure that annual budgets are realistic, accurate, comply with legislation and		Finalise the Long Term Financial Plan and review on an annual basis.	DCEO	Ongoing
achieve the aims established by the Council in its Long Term Planning		Adopt the budget in accordance with relevant legislation.	DCEO	Ongoing	
	documents.		Adopt the budget by mid July each financial year.	DCEO	Ongoing
		•	Hold a public information session prior to the adoption of the budget (and plan for the future).	ES	Ongoing
		•	Develop policies and procedures to ensure that a budget is adopted in line with the objective.	DCEO	Ongoing
Credit Control	To ensure that all moneys owed to the	•	Develop Policy regarding the actions that will be taken	DCEO	June 2010

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Sub-	Objective			By Whom	Due Date
Program					
(Program 4)	Shire are collected in a reasonable period and all debtors are treated in a fair and equitable manner.	•	against delinquent debtors. Review Payment Authorisations annually.	DCEO	Ongoing
Debt Control, Investing, Rating, Infringements, Fees and	To responsibly manage the Council's financial resources.	•	Publicly acknowledge the limits of the potential for the Council's indebtedness to lending agencies and satisfy the Western Australian Treasury Corporation in that any new borrowings will not place financial stress on the local government.	DCEO	Ongoing
Charge (Programs 3 and 4)		•	Generate a reasonable return on the investment of surplus funds and to support the local community bank, provided that other fiduciary responsibilities are complied with.	DCEO	Ongoing
		•	Set fair and reasonable property rating levels, which aim to achieve equity in the maintenance of infrastructure between generations and maintain accurate rating roll records.	DCEO	Ongoing
		•	Set appropriate levels for fees and charges which balance a user pays philosophy and the desire to maximise usage of Shire facilities.	DCEO	Ongoing
		•	Set appropriate levels for infringements which balance a fair cost and a deterrent factor.	DCEO	Ongoing
Reporting (Program 4)	To provide the Council, staff and stakeholders with financial and other	•	Aim to continuously improve format and quality of information provided in corporate reports.	DCEO	Ongoing
	information relating to the operations of the Shire to satisfy legal requirements, facilitate an efficient decision making process and to assist managers and other staff in managing their business areas more effectively and efficiently.	•	Develop Crystal reporting where needs are identified.	DCEO	Ongoing
Great Southern Regional Cattle	To use the Council's best endeavours to sell or otherwise dispose of the Great	•	Lobby the State Government to purchase or provide debt relief.	CEO	Ongoing
Saleyards	Southern Regional Cattle Saleyards.	•	Ensure that the operations of the Great Southern	DCEO	Ongoing

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Sub-	Objective		By Whom	Due Date
Program	· ·			
(Program 13)	Actively run the Great Southern Regional Cattle Saleyards at full cost recovery by increasing throughput and developing positive relationships with our customers, agents, buyers and cattle producers.	 Regional Cattle Saleyards runs at full cost recovery on an annual basis defined as total expenditure plus 10%. Ensure that all staff are adequately trained and skilled. Ensure operations of the Great Southern Regional Cattle Saleyards are undertaken pursuant to the National Association Saleyards Service Organisation (NAS). 	Saleyards Mgr Saleyards Mgr	Ongoing Ongoing
		 Market the Great Southern Regional Cattle Saleyards as the best in Western Australia. 	Saleyards Mgr	Ongoing
		Continuous monitoring and improvement to environmental impacts due to saleyards operations are carried out.	Saleyards Mgr	Ongoing
		 Ensure Animal Welfare is a high priority. 	Saleyards Mgr	Ongoing
		National Saleyards Quality Assurance (NSQA)	Saleyards Mgr	Ongoing
		De-sludging of ponds.	Saleyards Mgr	Ongoing
Information Technology -	To ensure that the Council continuously	Develop appropriate three year hardware replacement	DCEO	February 2011
Capital Replacement	maintains and upgrades its IT infrastructure to appropriate standards.	 program. Develop information technology strategic plan including disaster recovery / Business Continuity plan. 	DCEO	June 2011
(Program 4)		 Pursue Automated Bank Reconciliation, GIS, Customer Relationship Management and e-Services. 	DCEO	Ongoing
Internet and	To enable staff to gain quick access to	Intranet to be updated.	DCEO	Ongoing
Intranet	information, research material, government documentation and organisations. In	Publicise and promote Internet and email usage Policy.	DCEO	Ongoing
(Program 4)	addition, to provide a presence on the internet through the Shire and Saleyards web sites in order to provide information to stakeholders, accept payment of accounts and general enquiries and to market the Shire and its activities.	Ensure that Internet and email usage Policy is reviewed every two years.	DCEO	Every two years
Security	To protect the Shire's IT Infrastructure from	Undertake nightly and monthly backup of servers.	DCEO	Ongoing
(Program 4)	infection by computer viruses and theft,	Ensure virus software is updated automatically.	DCEO	Ongoing

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Sub-	Objective		By Whom	Due Date
Program				
	vandalism, or breach of confidentiality by computer hackers. In addition, to ensure that corporate electronic records are adequately backed up and protected and able to be restored and re-deployed if required.	Develop appropriate back up procedures for branch offices.	DCEO	October 2010
IT Strategies (Program 4)	To provide a cost effective IT solution which supports and provides efficiencies in internal procedures and work practices, enhances communication between staff, elected members and external stakeholders.	 Develop IT Strategic Plan. Investigate e-commerce implementation. Investigate GIS link into Authority. 	DCEO DCEO DCEO	June 2011 Ongoing Ongoing
Benchmarking (Program 4)	To enable comparison of key performance indicators and overall performance with organisations undertaking comparable roles	 Develop organisational KPI's. Identify other organisations undertaking comparable roles. 	CEO CEO	June 2011 June 2011
Contracting / Tendering (Program 4)	To ensure that the Shire's tendering and contracting practices are in accordance with the Council's Purchasing Policy, relevant legislation and appropriate internal controls and that the Shire is achieving value for money.	 Review the Purchasing and Tender Guide Policy every two years. Review the Tendering procedures every two years. 	DCEO MWS	Ongoing Every two years
Human Resources – Training and Development (Program 4)	To attract retain and develop those people that are best suited to the Shire of Plantagenet.	 Develop a Human Resource Plan. Create a safer working environment for all personnel, ensuring legislative and internal compliance and reducing the number of accidents in the workforce. Reduce Workers Compensation Claims cost and 	SAO OH&S Committee	December 2010 Ongoing Ongoing
		 improve the level of workplace based rehabilitation. Ensure that recruitment, selection and induction of personnel is carried out efficiently in accordance with the merit principle and EEO Management Plan. 	CEO	Ongoing
		Undertake annual development reviews of all staff.Develop annual training plan and budget from annual	CEO SAO	Ongoing Ongoing
		- Dovolop armual training plan and budget north armual	0/10	5.190mg

Sub-	Objective		By Whom	Due Date
Program				
		development reviews.		
Freedom of Information (FOI) (Program 4)	To operate a system which meets the legislative requirements in respect to public access to information or records held by the Shire and ensure transparent, accountable, compliant and sustainable governance.	 Appoint and adequately train a Freedom of Information Officer. 	DCEO	Ongoing
Customer Service (Program 4)	To provide outstanding customer service to internal and external customers, deliver timely, accurate and consistent information to our customers, ensure customer service is accessible and convenient to the whole community and maintain a positive image of the Shire.	 Review Customer Service Charter every two years. Maintain the Complaints Register. 	ES ES	September 2010 Ongoing
Quality Management (Program 4)	To strive to achieve best practice in all organisational processes.	When reviewing processes incorporate best practice standards, using results from benchmarking studies.	DCEO	Ongoing

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Sub- Program	Objective		Action	By Whom	Due Date
Bushfire (Program 5)	To educate the community in matters of fire prevention and fire preparedness	•	Deliver a minimum of one community fire preparedness program each year.	CESM	Ongoing
(1 rogram o)	and ensure the Shire adopts fire prevention and management practices which are applicable to the environment and community.		Promote the role of Volunteer Fire Brigades throughout the Shire. Establish a program to encourage small landholders to develop strategic firebreaks around adjoining	CESM	Ongoing June 2011
	and commany.	•	parcels of land. Prepare a Strategic Firebreak installation and maintenance schedule for Council owned and vested land within the Shire which is listed for adoption in the annual budget.	CESM	June 2010/Ongoing
		•	Annual Firebreak Notice and Fire Control Officer Authorisation.	CESM	Annually
		•	Implement and annually review the Bushfire Management Plan.	CESM	December 2010
	•	Work with FESA to ensure the appropriate replacement of fire fighting equipment and additional resources such as brigade sheds.	CESIM	July 2009/Ongoing	
Community and Grant Funding (Program 13)	To identify and promote various grant programs throughout the community. To identify and apply for grant funding	•	Place notices on the Shire website promoting various grant programs available from Local, State and Federal groups.	MCS	Ongoing
(i regiani rej	applicable to Council's activities and goals.	•	Liaise with community groups, businesses and industry to identify projects and activities that fit within the Shire's Plan for the Future and Strategic Plan and identify grant programs to match the activities.	MCS	Ongoing
	•	Limited assistance for community groups, businesses and industry to apply for grant funding with the provision of research information (where applicable), network contacts and editorial comment for completed funding applications.	MCS	Ongoing	
		•	Match the Council's Plan for the Future, Budget and Strategic Plan with different grant programs to identify possible funding sources.	MCS	Annually

Sub-	Objective	Action	By Whom	Due Date
Program	Objective	Action	by whom	Due Date
		 Subscribe to the Grants Directory and Grants Finder programs. 	MCS	Annually
Leisure Programs (Program 11	To encourage the establishment, promotion and resourcing of social and recreational leisure programs that are	Recreation Centre and Library.	MCS	December 2010
	sustainable and result in a positive community benefit.	 Encourage sport and recreation clubs to utilise the Club Development Officer services. 	MCS	Ongoing
		 Address recommendations from the precinct plan including development of new infrastructure. 	MCS	Ongoing
		 Prepare a playground maintenance and equipment replacement program. 	MCS	May 2010
		 Coordinate the redevelopment of Wilson/Centenary Park. 	MCS	December 2010
	To maintain the library service which contains a variety of well used resources	Review donated stock to ensure only modern or relevant information is retained.	Librarian	Annually
,	that suits the needs of the community. To actively encourage new library users into the facility and to maintain the use of	 Review borrowing statistics to determine popular resources and/or genre and reflect these choices during the State Library returns. 	Librarian	Annually
	the facility by existing library users	 Promote library services to the community. 	MCS	Ongoing
	through a variety of programs, events	 Prepare monthly statistics for Council review. 	Librarian	Ongoing
	and services.	 Research the most effective method of providing out- reach Library services. 	MCS	May 2010
		 Manage the development of a new library in conjunction with the Mount Barker Community Centre project. 	MCS	December 2010
Museums and Art	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	Seek funding to undertake art restoration plan.	MCS	Ongoing
Gallery	promote the Shire's art collection.	 Ensure all art is appropriately insured. 	MCS	Annually
Program 11)	To support the preservation, restoration, maintenance, display and promotion of	 Review the most advantageous location for all Council art to be displayed / stored. 	MCS	October 2009
	items of historical significance to the Shire.	 Support the Historical Society to maintain and promote the Museum and grounds. 	MCS	Ongoing
People Programs - Child Care,	To respond to a significant demand for the delivery of various 'people		MCS	Ongoing

	Community Screece							
Sub-	Objective		Action	By Whom	Due Date			
Program								
Family Services, Older Persons Services, people	programs'. Programs must be of positive benefit to a range of community members.	•	throughout the Shire and identify gaps in program delivery. Implement the Shire's Disability Access and Inclusion	MCS	Ongoing			
with Disabilities (Program 8) (Program 11)	To facilitate the provision of child care services in the Shire of Plantagenet. To ensure appropriate facilities and services are available for all members of the community, for example seniors, people with disabilities, infants etc through partnerships with relevant agencies and encouraging services into the district.		Plan and review annually.					
Sporting Clubs (Program 11)	To support sport and recreation clubs that operate throughout the Shire. To maintain Council owned and managed sporting facilities to ensure the facilities are safe, relevant to users requirements and are well maintained.	•	Maintain positive relations with the Department of Education and Training regarding joint management of Recreation Centre.	MCS	Ongoing			
Swimming Pool (Program 11)	To maintain a family friendly, safe environment where people come to socialise, recreate, exercise and learn to	•	Comply with all relevant legislation associated with pool activities. Audit compliance with legislation every two years.	MCS	Ongoing			
	swim.	•	Support the continuation of the VacSwim Program. Identify programs to encourage more people to use the pool facility for recreation and exercise purposes.	P/Manager P/Manager	Ongoing Ongoing			
		•	Utilise external consultants to advise of effective life of pool once every five (5) years.	MCS	December 2010			
Youth Programs (Program 11) Skate Parks	To form dialogue between the Council and the young population within the Shire to identify programs, services and facilities that would provide a positive benefit to the Shire's youth.	•	Continue to support the School Chaplaincy program Review the construction of a skate park in Mount Barker and Kendenup including site and scope.	CEO MCS	Ongoing July 2011			
Animal Control (Program 5)	To ensure that animals in urban and rural areas are managed in a manner	•	Educate the community regarding rules and requirements associated with keeping animals in	Ranger	Ongoing			

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Sub- Program	Objective		Action	By Whom	Due Date
	that does not negatively impact on the community, the environment and animals.	•	rural and urban areas. Act in and ensure compliance with relevant legislation to ensure animal control throughout the Shire.	Ranger	Ongoing
Emergency Services	To reduce injury, loss of life and destruction of property by appropriate	•	Comply with the requirements of the relevant legislation.	CESM	Ongoing
Program 5)	emergency management planning.	•	Support the Local Emergency Management Committee.	CESM	Ongoing
		•	Prepare Control Room procedures and maintain the Control Room.	CESM	October 2010
Events and Festivals (Program 11)	To encourage events and festivals to be hosted within the Shire of Plantagenet by providing network contacts, information on promotion opportunities, assistance to apply for relevant Shire approvals and provide information on applicable grant programs.	•	Prepare an event / festival establishment information pack providing information such as network contacts, marketing and promotion contacts, Shire approvals that may be required and grant programs.	MCS	November 2009
Fire Protection (Program 5)	To maximise community safety through the management of the Bush Fire Brigade network and community enforcement.	•	Manage the Shire's Bush Fire Brigades in accordance with the Bush Fire Local Law and FESA requirements through the Emergency Services Levy program.	CESM	Ongoing
		•	Prepare and distribute the Annual Firebreak Notice. Distribute an annual Training Calendar for Brigade members.	CESM CESM	Annually Ongoing
		•	Annual firebreak inspection program and action to be taken against property owners that do not comply.	CESM/Ranger	Ongoing
		•	Complete and implement the Strategic Bushfire Management Plan.	CESM	October 2010
Parking Control (Program 5)	To ensure that parking throughout the Shire occurs in compliance with the Parking and Parking Facilities Local Law	•	Shire Ranger to conduct regular inspections throughout Mount Barker to ensure parking compliance.	Ranger	Ongoing
	2008	•	Investigate the implementation of Fines Enforcement	DCEO	September 2010

Sub- Program	Objective	Action	By Whom	Due Date
Road Signage – Banners (Temporary) (Program 11)	To encourage the display of promotion banners on the light poles along Lowood Road and other places as necessary.		MCS MCS	Every two years September 2009
Parking Limits (Programs 5 and 10	To ensure the Council enforces parking restrictions for the Lowood Road redevelopment area.	 Ensure the Ranger is trained to carry out the role efficiently. Ensure the Ranger is aware of the importance of fair enforcement. and ensure the public is aware of restrictions. 	MCS MCS	Ongoing Ongoing

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Sub-	Objective	Action	By Whom	Due Date
Program				
Development Control and Compliance	To encourage and guide development in accordance with the Town Planning Scheme.	 Ensure the appropriate fees are charged for development applications in accordance with the schedules of fees and charges in the annual budget. 	AOP	Ongoing
(Program 10)		• Ensure planning staff are trained and resourced to carry out the development control role.	MDS	Ongoing
		• Ensure operations of the Planning Section are efficient and accurate.	MDS	Ongoing
		• Ensure the public is aware of the development control requirements of the Town Planning Scheme.	MDS	Ongoing
		• Encourage sustainable development principles are used in development applications wherever possible.	MDS	Ongoing
		Compliance Checks.	AOP	July 2009
		Compliance Register.	AOP	July 2009
		 Subdivision of Lot 337 Martin Street, Mount Barker - Business Plan and Advertising. 	MDS	2011
		Town Planning Scheme No. 4 preparation	MDS	Ongoing
Advertising Signs (Program 10)	To prepare a comprehensive Town Planning Scheme Policy on advertising signage over the Shire area.	 Ensure adequate funding is provided in the annual budget for the preparation of an advertising sign Town Planning Scheme policy. Ensure the Planning Section has adequate resources to prepare the TPS policy. 	MDS	December 2010
Strategic Land Use Planning (Program 10)	To prepare a Local Planning Strategy that will support sustainable and managed growth for the whole of the Shire for the next 10 to 20	 Ensure adequate funding is included in the annual budget for the preparation of the local planning strategy. 	MDS	July 2008
,	years.	Engage expert advice as needed.	MDS	Ongoing
		Prepare the draft LPS.	MDS	July 2008
		Adopt Planning Vision	MDS	March 2010
		 Involve the local community through advertising once the LPS draft to suit WAPC is adopted by the Council and the WAPC. 	MDS	December 2011
		 Prepare final LPS to suit WAPC following advertising. 	MDS	March 2011

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Sub-	Objective	Action	By Whom	Due Date
Program				
Heritage Conservation (Program 10)	To recognise and protect Aboriginal and European heritage places throughout the Shire.	 Ensure adequate funding is included in the annual budget for the necessary review of the Municipal Heritage Inventory (MHI). 	MDS	December 2010
		Utilise external consultants where necessary for the development of the MHI.	MDS	December 2011
		 Involve the community in the preparation of the MHI. 	MDS	December 2011
		Coordinate staff training to ensure awareness of aboriginal heritage issues.	SAO	December 2010
Design of Public Spaces	To promote and design the upgrading of public spaces in Mount Barker and the rural villages	Ensure adequate funding is included in the annual budget for the design of public spaces.	MDS	Ongoing
(Program 10)	of the Shire.	Engage expert advice as needed.	MDS	Ongoing
		 Prepare a program of public spaces requiring attention. 	MDS	December 2010
		Involve the local community in the preparation of the upgrading plans for the various public spaces.	MDS	December 2010
Outdoor Dining and Trading	To ensure outdoor dining and trading are conducted to the benefit of both retailers and	Regularly monitor operators to ensure applications are lodged and fees paid.	ЕНО	Ongoing
(Program 7)	the community.	Ensure that the information package relating to outdoor dining and trading is current.	EHO	Ongoing
		Advertise outdoor dining and trading requirements regularly.	EHO	Ongoing
Contaminated Sites	To comply with the requirements of the relevant legislation.	Advise the relevant department of potential contaminated sites owned or vested in the Council.	EHO	Ongoing
(Program 7)		Maintain a register of contaminated sites.	EHO	Ongoing
		Coordinate the decontamination of sites where and when required.	EHO	Ongoing
Infectious Diseases	To ensure infectious diseases are controlled in accordance with the Shire of Plantagenet	Ensure there are adequate funds in the annual budget for infectious disease (ID) control.	EHO	Ongoing
(Program 7)	Health Local Law 2008.	Ensure the Health Section has adequate resources for ID control.	EHO	Ongoing

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Sub- Program	Objective		Action	By Whom	Due Date
		•	Ensure the ID part of the Health Local Law is adhered to.	EHO	Ongoing
		•	Ensure the public is informed and involved in good health practises.	EHO	Ongoing
Health	To effectively promote public health as an	•	Include health promotion in the budget.	EHO	Ongoing
Promotion (Program 7)	important community issue.	•	Consider a program of promotion in the school community in conjunction with the Department of Health.	ЕНО	Ongoing
		•	Undertake promotion in partnership with the Department of Health.	EHO	Ongoing
General and Public Health (Program 7)	To ensure operational and legislative requirements relative to public health are met.	•	Ensure there is adequate funding in the annual budget to fulfil the legislative requirements relative to public health.	MDS	Ongoing
		•	Ensure the Health Section has adequate resources to perform its legislative functions.	MDS	Ongoing
		•	Ensure the EHO carries out the necessary inspections as required by the legislation.	MDS	Ongoing
		•	Ensure the operators of food premises, public buildings etc are aware of their obligations and provide information, support and advice on health matters.	ЕНО	Ongoing
Community Amenities (Program 10)	Develop new cemetery facilities in Mitchell Street.	•	Actual works	MWS	Ongoing
Education (Program 13)	To ensure the public is aware that building licences are required before construction of buildings is commenced.		Ensure building licence applicants are aware that fees are payable at the time of collecting an approved building licence.	PBS	Ongoing
		•	To ensure building staff are adequately trained.	MDS	Ongoing
		•	Ensure the public is aware of the need for a building licence before construction is commenced.	PBS	Ongoing

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Sub-	Objective		Action	By Whom	Due Date
Program					
Enforcement (Program 13)	To ensure all conditions relative to building licences are complied with and that any orders	•	Ensure staff are aware of the need to collect fees at the time of issue of the licence.	AOP	Ongoing
	issued are acted on.	•	Adequate training plan to enable the Principal Building Surveyor to be aware of enforcement / compliance procedures.	MDS	Ongoing
		•	Where necessary provide training for Administration Officer on enforcement / compliance.	MDS	Ongoing
		•	Procedure manual to include steps for enforcement / compliance.	AOP	June 2009 Ongoing
		•	Advise the public on relevant information regarding building licences.	AOP	3 3
Issue of Licences (Program 13)	To ensure building licences are issued in a timely and efficient manner.	•	Adequate training plan to enable the Principal Building Surveyor to keep abreast of new developments in the legislation and practices.	MDS	Ongoing
		•	Liaise with the general public at the Council's front counter and over the telephone.	AOP	Ongoing
New Council	To ensure new Council buildings are	•	Ensure any new buildings are built to budget.	PBS	Ongoing
Buildings (Program 13)	constructed to high standards and to budget.	•	Ensure the Building Section has adequate resources to perform this function.	MDS	Ongoing
		•	Ensure tender and other procedures are followed correctly.	MDS	Ongoing
		•	Ensure energy efficiency is a consideration in new building construction.	PBS	Ongoing
		•	Ensure in future budgets that maintenance costs for the whole of life of the building are included.	PBS	Ongoing
		•	Ensure the Cemetery pavilion construction is supervised.	PBS	Ongoing
Building	To ensure all Council buildings are maintained	•	Recommend there is adequate funding in the annual	MDS	Ongoing

Sub-	Objective	Action	By Whom	Due Date
Program				
Maintenance and Security	and secured to an acceptable standard.	budget to provide for sustainable building maintenance.		
(Programs 7, 8, 10, 11, 13 and		• Ensure the Building Section has adequate resources to perform this function.	MDS	Ongoing
14)		Ensure the building maintenance program is current.	PBS	Ongoing
		Ensure the public is aware the Council has a maintenance program for its buildings.	MDS	Ongoing
		 Ensure master key expansion program continues and funds are budgeted, 	PBS	Ongoing
		Ensure sustainability of buildings is included in the maintenance program and also the point when the building is to be removed is to be identified.	PBS	Ongoing

Sub- Program	Objective	Action	By Whom	Due Date
Contaminates Sites (Program 7)	To comply with the requirements of the relevant legislation.	Decontaminate Old Depot Site - DEC require further testing and more funds will be required.	MWS	Ongoing
Bridges (Program 12)	To convert bridges into culverts on Shire roads wherever possible.	No actions identified		
Cemeteries Maintenance (Program 10)	Maintain Shire owned cemetery facilities.	In conjunction with Corporate Services develop a procedures manual for the efficient administration, operation and maintenance of Council cemeteries.	MWS	December 2010
,		Construction of stage one of new cemetery	MWS	September 2010
Council Reserves	To maintain undeveloped Council		MWS	December 2010
(undeveloped)	reserves to the standard adopted by	Carry out regular checks of firebreaks.	Ranger	Ongoing
(Program 11)	the Council from time to time.	Ensure rare flora markers are displayed at all times.	MWS	Ongoing
		Ensure all staff are trained in recognition of protected flora and fauna sites.	MWS	Ongoing
		Ensure Council staff are adequately trained in Aboriginal Heritage Act requirements.	SAO	July 2010
		Ensure appropriate staff are trained in weed identification.	MWS	Ongoing
		Develop a dieback management plan.	MWS	December 2010
Constructed Drainage Systems (Program 12)	To identify and record existing drainage systems to provide the basis for future infrastructure	• Engage consultants to map existing drainage systems utilising Shire data where possible. 09/10 drainage funds to be carried over to cover consultant fees in 10/11.	MWS	September 2010
	requirements.	Engage Consultants to identify unrecorded drains.	MWS	September 2010
		Prepare recommendations for drainage upgrade.	MWS	December 2010
Extractive Industries (Roads)	To ensure the Council's ongoing access to materials for the	Lobby government to ensure the Council has unrestricted access to material reserves.	CEO	Ongoing
(Program 12)	construction and maintenance of its road network.	 Identify material reserves on both private and government land. Identify the Council's long term need for road building materials 	MWS	Ongoing
		including alternatives and compare with known reserves.	MWS	Ongoing
		 Cooperate in the development of the Gravel Reserves Strategy. Develop advertising program for purchase of road materials 	MWS	Ongoing
		from private citizens.	MWS	Ongoing
Fleet Management (Program 14)	To manage the vehicle fleet in an efficient and effective manner.	Review the Council's Vehicle Specifications Policy I/FM/2 every two years.	MWS	May 2012

Sub- Program	Objective	Action	By Whom	Due Date
		Ensure that all vehicles are maintained to the manufacturers' specifications.	MWS	Ongoing
Flooding (Program 12)	To ensure that drainage structures are in place for 1 in 20 year flood		MWS	Ongoing
	events.	Identify areas where flooding is likely so that mitigation measures can be implemented.	MWS	December 2010
		Ensure that drainage structures are constructed to the specified standard.	MWS	Ongoing
Footpaths – Trails –	, , , , , , , , , , , , , , , , , , , ,	Develop a footpath construction and maintenance program.	MWS	September 2010
Cycleways (Program 12)	stimulating network of footpaths, trails and cycleways.	• Ensure sufficient funding for sustainable footpath construction and maintenance is available.	MWS	March 2011
		Liaise with Manager Community Services to progress the construction of trails in line with the Plantagenet Trails Master Plan.	MWS	December 2010
		Commence Mount Barker Townsite Footpath Construction	MWS	February 2011
Outdoor Amenities (Program 10)	To provide useful, safe and aesthetically appealing outdoor amenities.	Ensure all park furniture is maintained to a safe standard.	MWS	Ongoing
Parks and Reserves (Maintenance) (Program 11)	To maintain Parks, Reserves and Public Open Space to the standard adopted by the Council.	Seek funding for the reticulation of parks and reserves in accordance with the Recreation Facilities Management Plan.	MWS	March 2011
Plant and Machinery	To manage plant and machinery in	Review five year Plant Replacement Program.	MWS	Annually
(Program 14)	an efficient and effective manner.	Ensure that all vehicles are maintained to the manufacturers' specifications.	MWS	Ongoing
Private Works (Program 14)	To carry out Private Works as per the Council's Policy (I/PW/1) where the Shire of Plantagenet's construction and maintenance program permits.	Review charge-out rates for private works.	MWS	Annually
Refuse Sites	To ensure the responsible disposal	i o		
(Program 10)	of waste from businesses and	conditions.	MWS	Ongoing

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Sub- Program	Objective	Action	By Whom	Due Date
	dwellings and provide infrastructure for recycling materials to reduce the waste entering landfills and reduce	 Purchase / develop new refuse disposal site in consultation with Chief Executive Officer and Principal Environmental Health Officer. New proposed site found investigations now in progress 	MWS	Ongoing
	the environmental impact of refuse		MWS	December 2010
	sites.	Investigate possibility of regional cooperation for refuse disposal.	CEO	Ongoing
Road Closures – Temporary and Permanent	To carry out temporary and permanent road closures as required.	Develop procedures to carry out temporary road closures in a safe manner with minimum inconvenience to all road users, according to statutory requirements.	MWS	Ongoing
(Program 12)		Carry out permanent road closures when required in accordance with the relevant legislation.	MWS	Ongoing
Roads – Road Resumptions	To carry out road resumptions for road construction and maintenance	Identify the Council's needs relating to road resumptions for future road construction and maintenance.	MWS	Ongoing
(Program 12)	in an equitable manner.	Identify outstanding road resumptions and rectify.	MWS	Ongoing
		 Ensure that all road resumptions are carried out according to statutory requirements. 	MWS	Ongoing
Road Signage – Streets, Directional,	To install and maintain directional, street names and tourist signs on	 Install and maintain signs as required in accordance with the proposed Directional Signs Policy. 	MWS	Ongoing
Service and Tourist (Program 12)	Shire controlled roads.	Kendenup Street Signs	MWS	August 2010
Roads (Program 12)	Construct and maintain Shire roads to the standard adopted by the Council.	 Ensure compliance with the Construction and maintenance standards as outlined in the Rural Road Hierarchy Policy I/R/16. 	MWS	Ongoing
		Continue to attend meetings of Regional Road Group, TIRES and other relevant groups to pursue all other avenues of funding for road construction.	MWS	Ongoing
		Ensure ROMAN database is kept up to date.	MWS	Ongoing
		Ensure DEC Purpose Permits are obtained.	MWS	August 2010
		 Millinup Road - permit obtained more work for DEC to be carried out before public consultation. 	MWS	September 2010
Street Lighting (Program 12)	To ensure that there is adequate street lighting is provided in	Carry out street light patrols when necessary and notify Western Power.	MCS	Ongoing
	appropriate areas.	Advise members of the public of their ability to contact Western		

Sub- Program	Objective	Action	By Whom	Due Date
		Power for faulty street lights.	MWS	Ongoing
		Developers to provide street lighting in residential areas at the time of subdivision.	MDS	Ongoing
Conservation (Program 11)	To manage natural resources in a sustainable manner on land owned	To seek funding to implement the actions in the Shire of Plantagenet Weed Strategy.	MWS	Ongoing
	or vested with the Council.	Train staff in procedures to protect the natural environment when undertaking road works.	SAO	Ongoing
		Comply with the requirements detailed in the Shire of Plantagenet Vegetation Management Plan.	MWS	Ongoing
		Liaise with the Roadside Conservation Committee.	MWS	Ongoing
Salinity (Program 13)	To identify and monitor areas affected by salinity impacting on Council land.	Encourage the Local Catchment Committees and / or the Department of Agriculture and Food to complete salinity mapping on the Council's land and make recommendations.	CEO	December 2010
		Seek funding to carry out recommendations.	MWS	March 2011
Pests – Council Property – Reserves	To control the spread of feral animals.	Monitor the occurrence of feral animals on Council land, once complaints have been received.	Ranger	Ongoing
(Program 13)		Seek advice from the Agricultural Protection Board and DEC regarding control of feral animals.	MWS	Ongoing
Rehabilitation –	To ensure that all Council operated	Prior to gravel extraction, prepare a rehabilitation plan.	MWS	Ongoing
Gravel Pits (Program 13)	gravel pits are rehabilitated.	Where possible, rehabilitate pits as soon as extraction is complete.	MWS	Ongoing
Unauthorised	To prevent the occurrence of	Report occurrences of unauthorised clearing to DEC.	MWS	Ongoing
Clearing	unauthorised clearing within the	Ensure the Council workforce is aware of clearing regulations.	SAO	Ongoing
(Program 5)	Shire of Plantagenet.	Develop a policy which addresses the minimisation of clearing in road design.	MWS	December 2010
Gates on Road	To identify and map existing gates	Map all unconstructed road reserves.	MWS	August 2010
Reserves	on road reserves.	Locate all gates across road reserves.	MWS	August 2011
(Program 12)		• Ensure all people responsible for gates across road reserves have the necessary permit and pay fees.	MWS	January 2012
		Advertise the requirement for gate permits to Shire residents.	MWS	September 2010
		Prepare a gate permit register and update as required.	DCEO	August 2010

Sub- Program	Objective	Action	By Whom	Due Date
Sustainability (Program 12)	To ensure that road construction and maintenance practices are undertaken in a sustainable manner.	 Ensure that drainage and road design does not adversely impact on the natural environment. 	MWS	Ongoing
(Program 10) three (Refer Refuse Sites) infinition was	To promote waste minimisation through education and improved infrastructure and resources within	Kendenup tip sites.Investigate other waste minimisation practices.	MWS CEO	Ongoing Ongoing
	waste management sites.	O'Neill Road Sullage Pond Replacement.	MWS	Ongoing
Septage (Program 10)	appropriate disposal of septage	 Ensure compliance with the DEC requirements for septage disposal. 	MWS	Ongoing
	materials.	 Upgrade the O'Neil Road site septage disposal area. 	MWS	July 2011
Collection / Disposals (Program 10) (Refer Refuse Sites and Minimisation)		Refer to Refuse Sites and Minimisation		
Transport (Program 12)		 Millinup Road - SLK00 to SLK3.4 Pre Construction Future Works Mount Barker Drainage Improvements 	MWS MWS	September 2010 Ongoing
		Mount Barker Footpath Construction	MWS	2010/2011
		Pre-construction activity future works	MWS	Ongoing
		 Rocky Gully Townsite Drainage Upgrade - stage 1 completed June 2009-05-28 Short Street - One Way Application - application sent to MRWA for one way street and advertising 	MWS	Ongoing
		 has been done - works deferred Spencer Road - SLK5.2 to SLK11 	MWS	2010/2011
			MSW	2010/2011
Other Property and Services (Program 14)		Old Depot Site - Department of Environment and Conservation require further information and more funds required to complete the task.	MWS	June 2011
		 Security - Loose Tools - tools are locked up in a cage and all tools have an identification stamp. 	MWS	Ongoing